



# Can Social Innovation offer Transformative Opportunities to Marginalised Rural Areas?



The James  
**Hutton  
Institute**



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# Processes Observed in Marginalised Rural Areas:

- ❑ **Out-migration** & ageing
- ❑ **Population drift** to larger villages & towns:
  - Closure of services
  - Threatening capacity for endogenous advancement
- ❑ **Diversification** & restructuring
- ❑ Changing **infrastructure**
- ❑ Changing **lifestyles**



Wormery  
Social Cohesion  
Circular Economy  
Biodiversity



Beebox:  
Local food (NL)  
Home-delivery  
New Businessmodel  
**BETER ETEN, BETER LEVEN**



Foodcollective:  
Social Cohesion  
Fresh food for people in need



Squaremeter garden:  
Biodiversity  
Food Education  
New Businessmodel



**To respond:** support small businesses & new business models; local, short supply chains; circular bio-economy; infrastructure & services; digital growth; exploit green spaces & nature based solutions; valorise ecosystem services (ES); explore fiscal incentives & **new collaborative actions – social innovation (SI)**



# What is Social Innovation about?

- ... quality of life & human **well-being**...
- ... new social relationships & **collaborations**
- ... innovative **governance**
- ... social cohesion & **justice**
- ... **sustainable & smart & inclusive** growth



**new ideas, products, services, arrangements, relationships, interactions** (attitudes, collaborations, values, behaviours, skills, practices), **fields of activity** (social entrepreneurship & social enterprises) & **processes** (e.g. learning) to meet societal needs



# Social Innovation is about:

## Doing things **for people & with people**

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***“the reconfiguration of social practices in response to societal challenges which seeks to enhance outcomes on societal well-being and necessarily includes the engagement of civil society actors”*** (Polman *et al.*, 2017)

Social innovation opens new **opportunities &** responds to pressing social demands **not traditionally addressed** by existing institutions, including public policies & markets





**SIMRA - Social Innovation in Marginalised Rural Areas (MRA)** - a H2020 project of 26 partners from 15 countries, addressing SI in forestry, agriculture & rural development <http://www.simra-h2020.eu/>



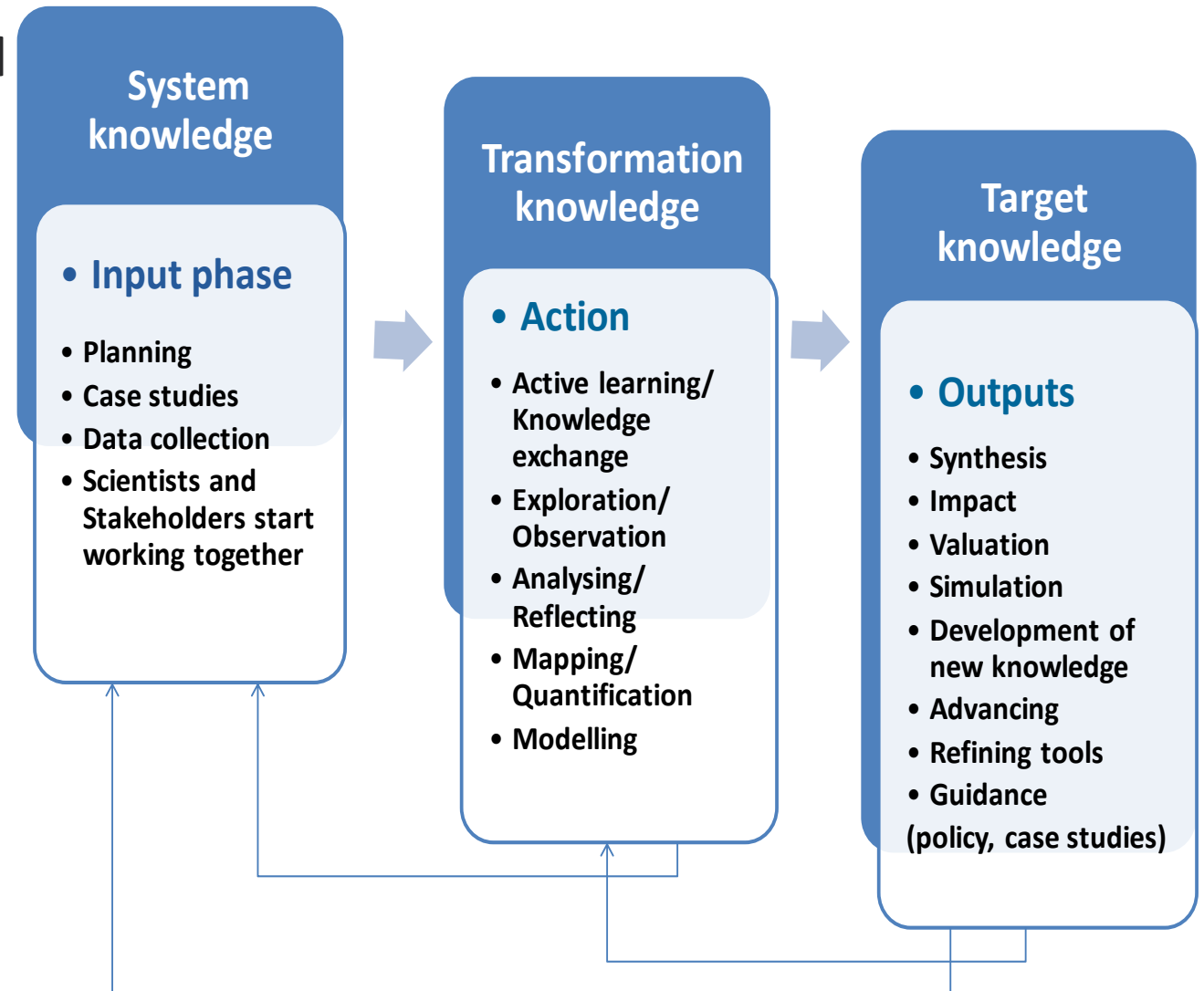
- ✓ Improved existing understanding of **social innovation & how to enhance it**
  - Defined, **conceptualised**, categorised
  - Explained its **variability & diversity**
  - Analysed its **triggers, enabling & success factors, challenges & barriers**
- ✓ Advised on how SI can help **revive FDC & bring prosperity to MRA**
- ✓ How to **initiate/develop/spread SI**
- ✓ What's the **impact & how to assess it**
- ✓ **To build capacities & develop collaborations to promote sustainability transformations via SIs**

# The Co-construction of Knowledge

- **Transdisciplinary** approach, combining Theoretical–Empirical–Expert–Traditional knowledge (KN) & local wisdom
- **Multi-level multi-actor** engagement
- **Living labs** (science-stakeholder)

**Co-constructing new KN with people & evaluating decisions for our common & more sustainable futures**

Social innovation & new collaborations (e.g., community hubs) & partnerships enable new forms of governance (e.g., community woodlands; carbon forestry) creating **pathways to societal benefits**





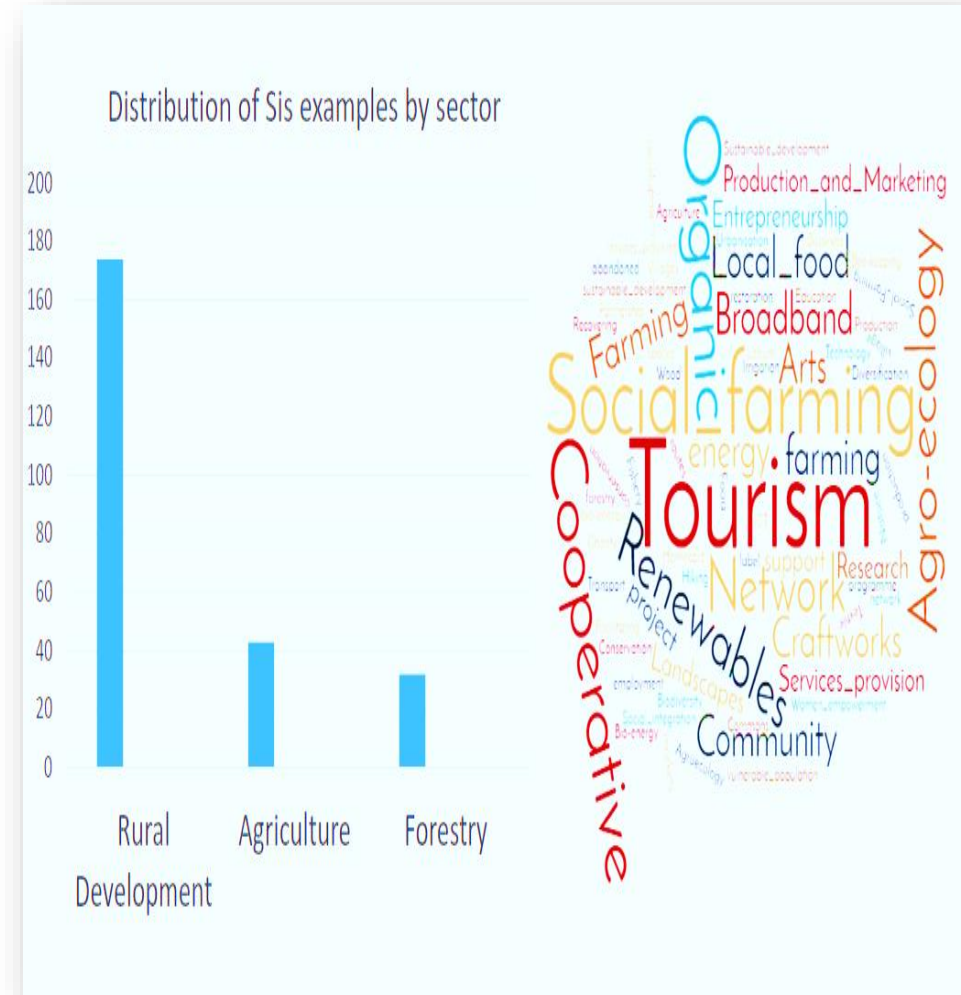
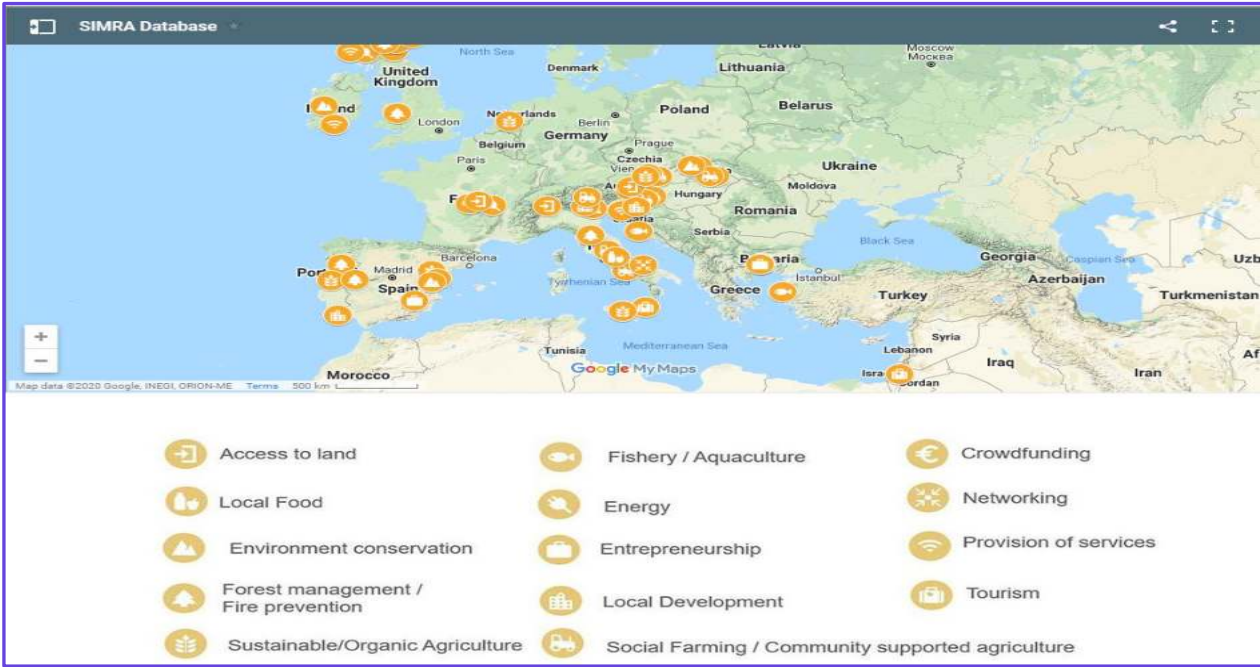


- **Scientific impacts** (e.g., **50 journal articles**, 4 special journal issues) from SIMRA & research supported by the Scottish Government provided a basis for improved stakeholder engagement, science-policy-practice dialogues, changing attitudes & perceptions, advancing & sharing KN, raising awareness, helped building capacities
- **Societal benefits are realised via spreading uptake of:**
  - i. **evaluation methods & framework** for evaluating SI and its impacts; ii) the manual; iii) use of a database N=100 frameworks, approaches & tools by researchers, agencies, and in follow-up projects, PhD theses, Young Leadership Programme & summer schools
  - ii. **new evidence by evaluators & innovators** (e.g., of Divergent Development Paths & a Catalogue of Diversity of SI comprising  $N \geq 400$  (243 validated) examples accompanied by an interactive online database of SIs (c. 3K downloads) & maps of characteristics of MRA)
- **Outputs for practitioners** : i) a **guide/checklist** in SI (5 languages) underpinned by the **Innovation Actions** (IA), N=7; ii) **enhancing human & social capital** through face-to-face (N=35) & SIMRA MOOC, (N=521 learners; N=1045 joiners) & 2 educational sessions (N=27) at the Final Congress

End-users received **immediate access** to evidence, findings, tools & processes to develop, evaluate, support & spread SI. Local rural communities **build capacity** in N=24 Case Studies (CS) & beyond.

**Sustainable Hub to Engage into Rural Policies** with Actors (**SHERPA**) further contributes to the formulation of future policies relevant to EU rural areas, by creating a **science-society-policy interface**

# Database of Social Innovation examples and Case Studies:



**SIMRA database: ca 450 SI examples (ca 243 validated); 24 Case Studies & 7 Innovation Actions**





Developing community restoration projects



Developing a community managed visitor attraction



Developing Community Hydropower



Developing an old people's social care project







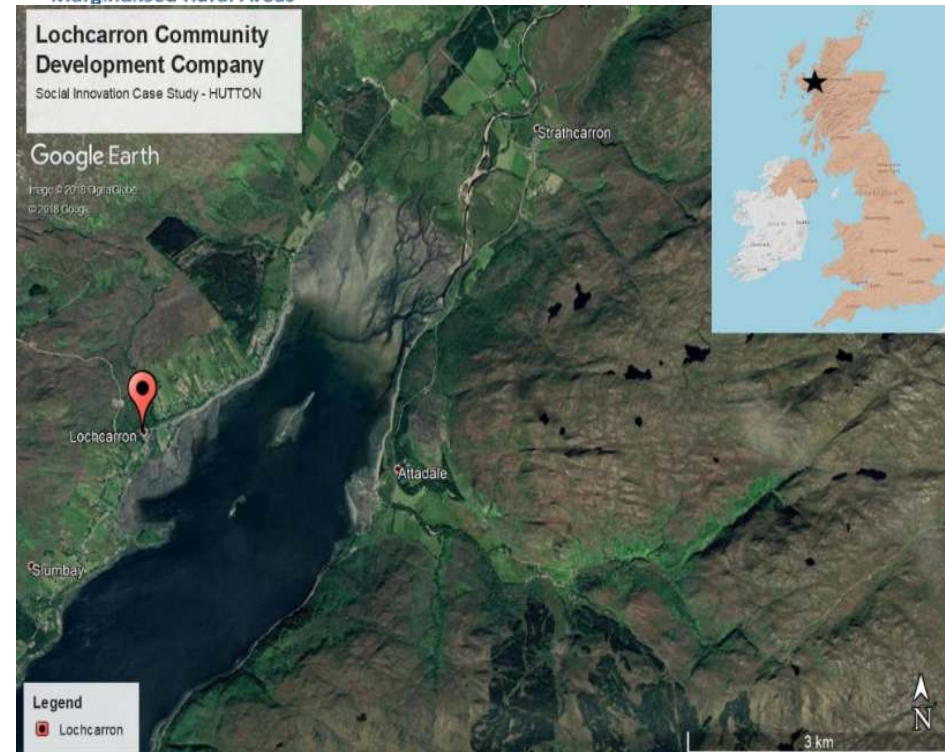
- A village of 400 people
- Most remote in Deeside, the Cairngorms National Park
- Often cut off by bad weather
- Poor public services
- Grid connection problems
- Energy poverty
- Earlier population decline
- Needs to retain young people
- Opportunities not pursued by private sector



## What have they done?

- Established a community development trust (CDT) to oversee projects through feasibility studies & advising
- Exploited strong social capital – a mix of local people & new incomers to create a vibrant community willing to innovate
- Each social enterprise (uses nature based solutions) is nurtured by the CDT & then becomes independent





The Lochcarron Community Development Company (Kirkton Woodland & Heritage Group, KWHG) was formed in 2009 to revitalise the FDC and to:

- Manage the land/**forest/assets** for the benefit of people
- Advance **environmental education**
- Promote the **arts, heritage, culture, and science**

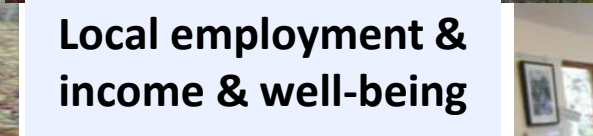
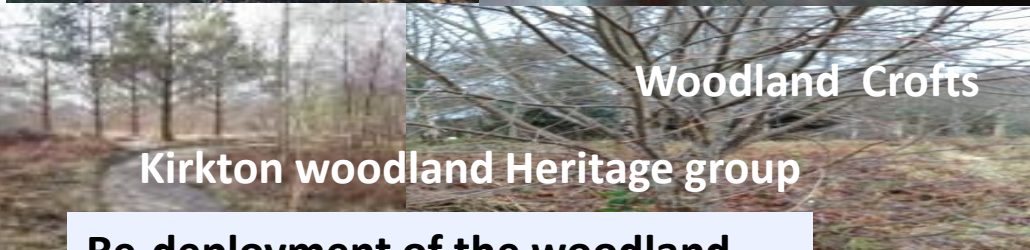
In 2011, KWHG applied to purchase a woodland through the National Forest Land Scheme. In 2 years, they raised the 90k GBP required. A **new management plan** set by the community has led to a mixed multi purpose woodland with open space to max people-nature interaction, with paths, picnic sites & local amenities (Barlagne et al., 2021).

## Factors of marginalisation:

- Remoteness
- Ageing population
- Medical desertification
- Fuel poverty
- Youth unemployment
- Lack of affordable housing
- Opportunities not pursued by private sector or markets

- An innovative idea:** The community acquired a previously owned state forest to achieve benefits for improved human health, well-being & other ES
- An innovative process** of reconfiguration of network, governance & attitudes: The LCDC established connections with a range of organisations. They source funds & expert knowledge (if not available within the community).
- An innovative project** with new products & ES: The woodland is managed for: fuel wood for the community, timber, & as a recreational area, etc.





**Re-deployment of the woodland  
multifunctionality heritage,  
education** (Barlagne et.al., 2021)

**Lochcarron Community Development Company**

*Lochcarron Community Development Company is a community run organisation. Managing local woodlands, a tree house, cultural, environmental and heritage projects, training and employment, for local sustainability.*

News About Training Treehouse Booking Kirkton Trading Events Diary of Events Heritage Craft Shop & Gallery Photos

Local Information Development information





The Amal ('hope') project - socially integrating (150) Syrian refugees

A committee of 4 men & 4 women was elected to enable families to contribute to the **community on the concept of collective good & not for profit action**

The **Kitchen project** – at the Community Centre, the Syrian refugees cook Arabic & provide food for the newly arriving immigrants & the local Scottish community

The **Garden project** – a place for the refugees to mix with locals at an allotment & to practice English. It promotes volunteering & building the New Scots' confidence in applying for work



## Examples of Impact in Local Communities beyond Scotland:

- In Case Studies & Innovation Actions, stakeholders co-constructed/used KN, creating impacts through new processes (e.g., VALAB, Guadeloupe, FR), income streams & new business models
- ISHOPRURAL - sustainable jobs for > 100 women in Lebanon; 500+ natural products marketed on e-platform; >50 small-scale producers benefited; >1425 orders (including from abroad) received; > 12.2K products sold, worth c. €40K; well-being improved for >100 households
  - Fire volunteers in Catalonia, Spain, directly involved N=38 participants & 400 civil society actors in locally rooted models of tackling fires. This experience is spreading
  - A Box of Sea, Greece, brought together citizens & low impact fishers from Lesvos & Leros to stop overfishing & improve livelihoods: jobs; access to markets: > 200 boxes of fish sold of €6K
  - 13 argan cooperatives of Afoulki network, Morocco, promoted independence of 300 women
  - Dairy producers, Tunisia, improved value chains, productivity & livelihoods



## Examples of Policy Improvements:

- (a) **The EU Long Term Vision for Rural Areas; Green Deal; ENRD Smart Villages Thematic Network**
- (b) **Briefings at the EU Parliament & Agencies**
- (c) **Conferences: OECD RD; EC Innovation Summit; COP26; World IUFRO Congress & events, 48 SIMRA sessions ran**
- (d) **Capacity building (e.g., face-to-face & MOOC training courses (SIMRA, FAO/IMPROMO)**

97% of participants reporting the benefits of gaining KN to revitalize MRA, 77% of willing to share the KN: *“After this course, I feel confident in strongly supporting SI in MRA”.*

- (a) **Dialogue of national leaders** (e.g., invited talk at Netherlands Royal Palace; bringing SI in the S4C Agenda, 2022-2030) The EFI Multi-Donor Trust Fund for Policy Support brings together Heads of Ministries from EU countries to shape policies to which the SIMRA Coordinator is a contributor
- (b) **Advisory committees** involving SIMRA & Sherpa partners e.g., UK ECFS; EFI SAB; IUFRO Unit: SI & entrepreneurship



SIMRA brochures & other resources are at <http://www.simra-h2020.eu/index.php/resources/>

## EU Green Deal 10 Priorities Include:

- **Climate neutrality by 2050/clean, affordable & secure energy**
- **Greening the Common Agricultural Policy / 'Farm to Fork'**
- **Preserving & protecting biodiversity / Biodiversity 2030**
- **Mainstreaming SUST in all EU policies / Just transition**

### Each aim of the Green Deal with an example of SI from SIMRA:

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- **Creativity & Motivation:** lie at the heart
- **Niche Development:** well-designed policy & supportive governance can encourage creation of exploratory niches for trials & pilots and upscaling best solutions to promote transitions
- **Multi-level Policy interventions:** (i.e. 'innovation ecosystems') can strengthen SIs
- **Strong Social & Human Capital:** enhances the emergence, development & spread of SI
- **New/emerging opportunities & business models**
- **Co-learning:** is core to SI, e.g. with local actors sharing experiences within & between places and at national & international levels, and with scientists, policy actors & businesses
- It empowers actors, fosters collaborations & helps develop & strengthen partnerships



University of Padova  
**Social Innovation in Rural Areas**  
Explore applications of social innovation in rural areas  
and discover best practices for managing social  
innovation projects.  
Starts 23 Mar 2020  
[Go to course](#)





# Capacity Building: Civic Society

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- **Different countries are at different stages in developing support structures for SI**
- **Take actions and find solutions in countries where the policy architecture for SI is least developed and civil society's capacity is weaker by supporting training visits and exchanges to best practice exemplars**
- **Education & knowledge sharing is seen as a way forward.**



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Peer-to-peer learning on social innovation

Successful in agriculture ...



**PLAID**  
PEER-TO-PEER LEARNING:  
ACCESSING INNOVATION  
THROUGH DEMONSTRATION



Mountain Partnership  
Partenariat de la Montagne  
Alianza para las Montañas

## Multi-Actor Platforms



H2020 ...  
SIMRA  
SHERPA  
DESIRA  
...

# Concluding Observations:

Social innovation is a means to advance sustainability, but it is **important to:**

- ❑ Design the ways of how to promote the **initiation & development** of SI
- ❑ Strengthen local **governance & support actors** for SI to **sustain & spread**
- ❑ Give case & context specific considerations to **enablers & barriers**

## Practical Challenges:

- The way through? Dependence on volunteers. Their “fatigue”
- SI forest-dependent communities could be “victims of their success”
- Initial & matching funding
- Adequate scale & size and how to foster SI & scale it up & out
- New relationships between citizens, communities, public-private bodies...

To steer the Green Recovery, the following research questions merit attention:

- How does SI fit into systems approaches of developing a **bio-economy**
- How to **empower** SI actors to develop solutions to **climate/environmental** challenges?
- What SI **models are most effective** for improving **mental health & human well-being**?
- What are the **perceptions & motivations** of SI actors while initiating & sustaining SI?





# Thank you for attention

[Maria.Nijnik@hutton.ac.uk](mailto:Maria.Nijnik@hutton.ac.uk)

<https://www.hutton.ac.uk/staff/maria-nijnik>

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SEFARI 

Development of socially innovative ideas for informing a socially and spatially just future for the Scottish rural economy is being undertaken in the project KJHI-E1-1 and the integration of stakeholder participation and social innovation into valuation approaches is being undertaken in the project JHI-D5-1 of the Scottish Government Strategic Research Programme (2022-27).

<https://rural-interfaces.eu/>



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<http://www.simra-h2020.eu/>



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